



## CONFERENCE AGENDA

October 13–17, 2025 **Lisbon Congress Centre** Lisbon, Portugal

### Overview of the agenda

October 14-16, 2025



# Day one Directions of travel Tuesday October 14

We will start the week by setting the strategic course towards a regenerative, equitable materials economy. Back-casting from our desired future, this day involves aligning on a shared trajectory, leveraging both evolving science and on-the-ground insights to map out what that transition looks like in practice.

#### **Opening plenary**

Correcting Our Course for Landscapes and Communities

#### Morning breakouts

- **1A** A Shared Vision for Scaling Preferred Production Systems
- **1B** Adaptation as Optimism: Using Setbacks to Catalyze Change
- 1C Impact Data Series: Cropping
- **1D** Toward Impactful Textile-to-Textile Recycling Systems

#### Afternoon breakouts

- 2A What Does Reimagining Growth Look Like?
- **2B** Materials Matter: Interfaces Between Tier 0 and Tier 4
- **2C** The Future of Outcome Measurement
- 2D Collective Action Workshop 1

#### Closing plenary

Envisioning Change and Designing Backwards at Textile Exchange

# Day two Enabling environments Wednesday October 15

The second day of the conference will be dedicated to exploring the interventions and enabling environments that can help us make progress. How can we overcome economic barriers to change, and leverage policy requirements and verification mechanisms that lead to more sustainable systems?

#### **Opening plenary**

Orienting Through Uncertainty with Purpose

#### Morning breakouts

- **3A** External Enablers: The Role of Verified Best Practice
- **3B** Internal Enablers: Shifting Economic Barriers
- **3C** External Enablers: Navigating the Policy Landscape
- **3D** Designing Preferred Production Systems Across Natural Landscapes

#### Afternoon breakouts

- **4A** External Enablers: Driving Change Through Smarter Sustainability Claims
- **4B** Internal Enablers: The Role of the Sustainability Team
- **4C** Impact Data Series: Animal Materials
- 4D Collective Action Workshop 2

#### Closing plenary

Unlocking Positive Tipping Points for Change

# Day three Landscape-level change Thursday October 16

Our last day of sessions will focus on advancing landscape-level transformation that accounts for complexity, responds to lived realities, and delivers impact across climate, nature, and livelihoods. Together, we'll explore what it takes to accelerate progress across interconnected geographies and supply networks.

#### **Opening plenary**

The Imperatives for Landscape-Level Change

#### Morning breakouts

- **5A** Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1)
- **5B** TBC
- **5C** Impact Data Series: Recycling
- **5D** Collective Action Workshop 3

#### **Afternoon breakouts**

- **6A** Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)
- **6B** The Landscape of Data Solutions
- **6C** Understanding Supply System Economics: Tools and Models for Tier 4
- 6D Collective Action Workshop 4

#### Closing plenary

Calibrating the Path Ahead: Synthesis and Insights



### Learning pathways

October 14-16, 2025



To make sure you get the most out of this year's conference, we have created several learning pathways so you can easily find the most interesting sessions for you.

#### Collective action

This workshop series offers a preview of the new Textile Exchange working groups. Topics to be released.

#### Funding, investment, and finance

Follow this track to explore equitable economic paradigms.

#### Impact data

Follow this track to explore the role of outcome measurement in scaling preferred production systems.

#### Just transitions

Follow this track to explore the relationship between people and sustainability.

#### **Materials Matter**

This track focuses on the role of certification in sustainability, from frameworks for collaboration to claims and verification.

#### Natural production systems

Follow this track to explore ways to regenerate nature and build positive relationships with the land.

#### Personal purpose

Follow this track to learn ways to make positive impact and renew your personal sense of purpose in this industry.

#### **Policy**

Follow this track to keep updated with the ever-changing policy landscape and other topics with a high relevance to regulation.

#### Recycled production systems

Follow this track to explore ways to scale textile-to-textile recycling.



Day one Directions of travel

Tuesday October 14



#### **OPENING PLENARY**

## Correcting Our Course for Landscapes and Communities

Informational session

#### Primary audience

All attendees

In this opening keynote, we'll take stock of where we are as a sector, how we're progressing against our goals, and where we need to get to next. We'll draw narratives from local landscapes to global transitions, looking at how to navigate change strategically and effectively.

#### Learning pathways

Personal purpose

#### **CLOSING PLENARY**

#### Envisioning Change and Designing Backwards at Textile Exchange

Informational session

#### Primary audience

All attendees

Together, we will explore how preferred production systems act as a keystone species: a linchpin in driving impact within the fashion sector. Using a systems-change approach, this plenary focuses on how Textile Exchange intends to mobilize its community to realize thriving communities and landscapes.

#### Learning pathways

Personal purpose

**PLENARY SESSIONS** 

Day one: Directions of travel

Tuesday October 14



BREAKOUT 1A •OO

#### A Shared Vision for Scaling **Preferred Production** Systems

Interactive session

#### Primary audience

All attendees

Focusing on the change we want to see, this session will explore Textile Exchange's new, focused vision and how we'll support the industry to make a collective transition toward sourcing from preferred production systems.

#### Aim

Build an understanding of how Textile Exchange can support your organization; gain awareness of why a shared vision is vital for driving impact.

#### Learning pathways

Just transitions

Personal purpose

BREAKOUT 1B ●○○

#### Adaptation as Optimism: **Using Setbacks to Catalyze** Change

Informational session

#### Primary audience All attendees

This inspirational session will respond to the difficult political and economic circumstances for the industry, demonstrating how times of adversity have motivated a change for the better.

#### Aim

Energize and build your personal resilience. Identify solutions to setbacks you have experienced.

#### Learning pathways

Personal purpose

BREAKOUT 1C ••○

#### Impact Data Series: Cropping

Interactive session

#### Primary audience

Cropping stakeholders (Tiers 0-4)

This session will address impact data measurement and action for cropping production systems from the ground up, taking a practical approach to using impact data responsibly.

#### Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decisionmaking and scaling preferred cropping systems.

#### Learning pathways

Impact data

Natural production systems

BREAKOUT 1D ...

#### Toward Impactful Textile-to-**Textile Recycling Systems**

Interactive session

#### Primary audience

Brands and retailers, Recycling producers

This session will take a landscape look at the current and future scale of feedstocks for textile-to-textile recycling—from legislation to sorting challenges—and how recyclers are looking to solve this.

#### Aim

Learn about the current landscapes of recycled textiles and the solutions to unlocking textile-to-textile recycling. Understand your role in driving the transition.

#### Learning pathways

Policy

Recycled production systems

MORNING BREAKOUTS

Day one: Directions of travel

Tuesday October 14

Level: ●○○ Introductory ●●○ Medium ●●● Advanced



BREAKOUT 2A ••○

### What Does Reimagining Growth Look Like?

Interactive session

#### Primary audience

All attendees

Exploring the relationship between growth and materials, this session will focus on what is needed for us to flourish and what we should be decreasing in order to scale preferred production systems.

#### Aim

Get inspired to take action: what practices will you grow, and what will you reduce in your supply chains?

#### Learning pathways

Natural production systems

Recycled production systems

#### BREAKOUT 2B ●●○

### Materials Matter: Interfaces Between Tier 0 and Tier 4

Informational session

#### Primary audience

Tier 4, Brands and retailers

This session focuses on the fundamental core of Materials Matter: a dynamic framework for bringing together opposite ends of the supply chain in pursuit of positive impact. Looking at Materials Matter as a system for collaboration at scale, we will explore how certification creates a mechanism for problem-solving and aligning outcomes through a shared language.

#### Aim

Understand how Materials Matter can help you to align goals, communication, and outcomes with the other side of the supply chain.

#### Learning pathways

Materials Matter

#### **BREAKOUT 2C** ••○

#### The Future of Outcome Measurement

Informational session

#### Primary audience

Brands and retailers, Tiers 1-3, Tier 4

Join us on a systems-focused exploration of outcome measurement and mechanisms, learning how these can be used to accelerate the scaling of preferred production systems. Highlighting the importance of collaboration, the session will focus on connecting the needs of Tier 4 with the needs of brands and retailers.

#### Aim

Learn how to balance detail (what we want to measure) and practicality (what can realistically be measured) to determine outcome measurement approaches to support decision-making and scaling preferred production systems.

#### Learning pathways

Impact data

#### **BREAKOUT 2D** ••○

#### Collective Action Workshop 1

Workshop session

#### Primary audience

All attendees

This workshop series will offer an opportunity to take part in new, collaboration-focused working groups uniting both ends of the supply system to address key challenges and opportunities on the pathway to preferred production systems. This session requires pre-registration and spaces will be limited, so make sure you're keeping up with event updates to sign up.

#### Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities. Gain an understanding of your role in driving impact.

#### Learning pathways

Collective action

**AFTERNOON BREAKOUTS** 

Day one: Directions of travel
Tuesday October 14

UCTODER 14

Level: ●○○ Introductory ●●○ Medium ●●● Advanced



## Day two Enabling environments

Wednesday October 15



#### **OPENING PLENARY**

## Orienting Through Uncertainty with Purpose

Informational session

#### Primary audience

All attendees

Our second opening plenary focuses on maintaining the commitment to change in an environment of chaos. How do we respond strategically and proactively to geopolitical, legislative, and economic uncertainty, and ensure the long-term resilience of our sector?

#### Learning pathways

Funding, investment, and finance

Personal purpose

#### **CLOSING PLENARY**

## Unlocking Positive Tipping Points for Change

Informational session

#### Primary audience

All attendees

What happens when we bring together internal and external enablers in support of change? Our second closing plenary will look at positive tipping points for the industry.

#### Learning pathways

Personal purpose

**PLENARY SESSIONS** 

Day two: Enabling environments
Wednesday October 15



BREAKOUT 3A ●●○

## External Enablers: The Role of Verified Best Practice

Informational session

#### Primary audience All attendees

What are some of the best practices for sourcing and producing preferred materials, and how does verification lay the foundation for these processes? This session will explore different approaches to the verification of practices and outcomes alike. This is a two-part session, followed by 4A: External Enablers: Driving Change Through Smarter Sustainability Claims.

#### Aim

Learn about best practices for preferred production systems, and understand how different verification mechanisms can support these practices and outcomes.

#### Learning pathways

Materials Matter

BREAKOUT 3B ●○○

#### Internal Enablers: Shifting Economic Barriers

Informational session

#### Primary audience All attendees

This informational session looks at practical ways the sector can remove economic barriers to transitioning to preferred production systems. By presenting examples of effective funding mechanisms, the session will explore what an equitable economic paradigm looks like in practice.

#### Aim

Build an understanding of the funding needs at Tier 4, and learn about the most effective ways to secure funding for that tier.

#### Learning pathways

Funding, investment, and finance

Just transitions

**BREAKOUT 3C** ••○

#### External Enablers: Navigating the Policy Landscape

Informational session

#### Primary audience

Brands and retailers, Large suppliers

This is a foundational session on policy updates and Textile Exchange work in relation to policy. It aims to ensure that attendees are aware of incoming legislative requirements and how Textile Exchange's tools can support you in responding to these requirements.

#### Aim

Improve awareness of incoming legislative requirements and learn about the role of Textile Exchange in responding to these requirements.

#### Learning pathways

Policy

**BREAKOUT 3D** •• ○

#### Designing Preferred Production Systems Across Natural Landscapes

Workshop session

#### Primary audience

All attendees

In this interactive session, participants will design a landscape-level engagement plan based on preferred production system principles and outcomes (including climate, nature, animal, people, and governance dimensions).

#### Aim

Using design thinking, gain a practical understanding of how you can take action to support preferred production systems through landscape-level collaboration.

#### Learning pathways

Natural production systems

MORNING BREAKOUTS

Day two: Enabling environments
Wednesday October 15

**Level:** ●○○ Introductory ●●○ Medium ●●● Advanced



BREAKOUT 4A ••○

## External Enablers: Driving Change Through Smarter Sustainability Claims

Informational session

#### Primary audience

Brands and retailers, Suppliers, Tier 4

Through the lens of sustainability claims, we will explore the ways that policy and standards can help drive change at an organizational level. This informational session will look at the relationship between certification and the changing landscape of claims. This is a two-part session, following 3A: External Enablers: The Role of Verified Best Practice.

#### Aim

Understand how certification can be a tool to support meeting claims legislation and strengthening sustainability-related communications.

#### Learning pathways

Materials Matter

Policy

**BREAKOUT 4B** ●○○

## Internal Enablers: The Role of the Sustainability Team

Informational session

#### Primary audience

All attendees

Designed to be informational yet inspirational, this session will explore the role of resilience and growth mindsets in achieving sustainability goals. Drawing on successful changes in other industries, it will focus on supporting sustainability teams and changemakers in a time of uncertainty.

#### Aim

Build practical paths to developing your personal resilience, and reinvigorate your belief in the industry's capacity for transformational change.

#### Learning pathways

Personal purpose

**BREAKOUT 4C** ••○

#### Impact Data Series: Animal Materials

Interactive session

#### Primary audience

Animal fiber stakeholders (Tiers 0-4)

This session will address impact data measurement and action for animal material production systems from the ground up, taking a practical approach to using impact data responsibly.

#### Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decision-making and scaling preferred animal material production systems.

#### Learning pathways

Impact data

Natural production systems

**BREAKOUT 4D** ••○

#### Collective Action Workshop 2

Workshop session

#### Primary audience

All attendees

This workshop series will offer an opportunity to take part in new, collaboration-focused working groups uniting both ends of the supply system to address key challenges and opportunities on the pathway to preferred production systems. This session requires pre-registration and spaces will be limited, so make sure you're keeping up with event updates to sign up.

#### Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities. Gain an understanding of your role in driving impact.

#### Learning pathways

Collective action

**AFTERNOON BREAKOUTS** 

Day two: Enabling environments
Wednesday October 15

Level: ●○○ Introductory ●●○ Medium ●●● Advanced



## Day three Landscape-level change

**Thursday October 16** 



#### **OPENING PLENARY**

## The Imperatives for Landscape-Level Change

Informational session

#### Primary audience

All attendees

This final morning plenary explores the moral imperative and the business imperative for landscapelevel change. From those working on the frontline of fiber and materials production to those achieving change in boardrooms and sourcing teams, the session walks through the foundational elements that make systems change possible.

#### Learning pathways

Funding, investment, and finance

Personal purpose

#### **CLOSING PLENARY**

## Calibrating the Path Ahead: Synthesis and Insights

Informational session

#### Primary audience

All attendees

Our final session for 2025, this closing plenary will synthesize the conference as a whole and highlight key takeaways.

#### Learning pathways

Personal purpose

**PLENARY SESSIONS** 

Day three: Landscape-level change

Thursday October 16



**BREAKOUT 5A** ●●○

**BREAKOUT 5B** ●○○

**TBC** 

#### Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1)

Interactive session

#### Primary audience

Brands and retailers, Tier 4

This practical, two-part session will support you in developing landscape-level collaborations, from prioritization to design to implementation. The morning session explores science-based analysis and community-based co-creation to define the "where", the "who", and the "why" of a landscape-level collaboration.

#### Aim

Gain a practical understanding of how to identify the right places, people, and methods for your own landscapelevel collaborations.

#### Learning pathways

Just transitions

Natural production systems

## BREAKOUT 5C •OO

## Impact Data Series: Recycling

Interactive session

#### Primary audience

Recycling stakeholders (Tiers 0-4)

This session will address impact data measurement and action for recycling production systems from the ground up, taking a practical approach to using impact data responsibly.

#### Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decision-making and scaling recycling systems.

#### Learning pathways

Impact data

Recycled production systems

#### **BREAKOUT 5D** •••

#### **Collective Action Workshop 3**

Workshop session

#### Primary audience

All attendees

This workshop series will offer an opportunity to take part in new, collaboration-focused working groups uniting both ends of the supply system to address key challenges and opportunities on the pathway to preferred production systems. This session requires pre-registration and spaces will be limited, so make sure you're keeping up with event updates to sign up.

#### Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities. Gain an understanding of your role in driving impact.

#### Learning pathways

Collective action

**MORNING BREAKOUTS** 

Day three: Landscape-level change Thursday October 16



BREAKOUT 6A ●●○

#### Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)

Interactive session

#### Primary audience All attendees

This practical, two-part session will support you in developing landscape-level collaborations, from prioritization to design to implementation. Looking at the "how," the afternoon workshop will guide you through the process of mapping and designing a strategic, inclusive project in support of shared goals.

#### Aim

Gain a practical understanding of how to develop your own landscapelevel collaboration through practical activities and case studies.

#### Learning pathways

- Just transitions
- Natural production systems

#### BREAKOUT 6B ●●○

## The Landscape of Data Solutions

Informational session

#### Primary audience

Brands and retailers, Tiers 1-3

Landscape transformation needs a shared vision and shared data. This session explores how we are building collective data solutions to drive place-based outcomes for people and nature.

#### Aim

Learn about the different data and traceability tools and solutions available to you. Hear about on-the-ground case studies and examples.

#### Learning pathways

Impact data

#### BREAKOUT 6C ●●●

#### Understanding Supply System Economics: Tools and Models for Tier 4

Informational session

#### Primary audience

Tier 4, Suppliers

How can the different stages of a supply system influence pricing? From brokers to farmers, certification to calculators, this informational session looks at economic tools and models to support more equitable economic paradigms.

#### Aim

Understand how to drive for more equitable prices for preferred materials.

#### Learning pathways

- Funding, investment, and finance
- Just transitions
- Natural production systems
- Recycled production systems

#### **BREAKOUT 6D** ••○

#### **Collective Action Workshop 4**

Workshop session

#### Primary audience

All attendees

This workshop series will offer an opportunity to take part in new, collaboration-focused working groups uniting both ends of the supply system to address key challenges and opportunities on the pathway to preferred production systems. This session requires pre-registration and spaces will be limited, so make sure you're keeping up with event updates to sign up.

#### Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities. Gain an understanding of your role in driving impact.

#### Learning pathways

Collective action

**AFTERNOON BREAKOUTS** 

Day three: Landscape-level change
Thursday October 16

## Overview of learning pathways

### October 14–16, 2025



Pathway	Day one: Directions of travel	Day two: Enabling environments	Day three: Landscape-level change
Collective action	<b>2D</b> Collective Action Workshop 1	<b>4D</b> Collective Action Workshop 2	<b>5D</b> Collective Action Workshop 3 <b>6D</b> Collective Action Workshop 4
Funding, investment, and finance		<b>Opening plenary</b> Orienting Through Uncertainty with Purpose	<b>6C</b> Understanding Supply System Economics: Tools and Models for Tier 4
		<b>3B</b> Internal Enablers: Shifting Economic Barriers	<b>Opening plenary</b> The Imperatives for Landscape-Level Change
Impact data	1C Impact Data Series: Cropping	4C Impact Data Series: Animal Materials	<b>5C</b> Impact Data Series: Recycling
	<b>2C</b> The Future of Outcome Measurement		<b>6B</b> The Landscape of Data Solutions
Just transitions	<b>1A</b> A Shared Vision for Scaling Preferred Production Systems	<b>3B</b> Internal Enablers: Shifting Economic Barriers	<b>5A</b> Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1)
			<b>6A</b> Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)
			<b>6C</b> Understanding Supply System Economics: Tools and Models for Tier 4
Materials Matter	<b>2B</b> Materials Matter: Interfaces Between Tier O and Tier 4	<b>3A</b> External Enablers: The Role of Verified Best Practice	
		<b>4A</b> External Enablers: Driving Change Through Smarter Sustainability Claims	
Natural production systems	<b>1C</b> Impact Data Series: Cropping <b>2A</b> What Does Reimagining Growth Look Like?	<b>3D</b> Designing Preferred Production Systems Across Natural Landscapes	<b>5A</b> Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1)
		<b>4C</b> Impact Data Series: Animal Materials	<b>6A</b> Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)
			<b>6C</b> Understanding Supply System Economics: Tools and Models for Tier 4
Personal purpose	Opening plenary Correcting Our Course for Landscapes and Communities	Opening plenary Orienting Through Uncertainty with Purpose	Opening plenary The Imperatives for Landscape-Level Change
	<b>1A</b> A Shared Vision for Scaling Preferred Production Systems	<b>4B</b> Internal Enablers: The Role of the Sustainability Team <b>Closing plenary</b> Unlocking Positive Tipping Points for Change	Closing plenary Calibrating the Path Ahead: Synthesis and Insights
	<b>1B</b> Adaptation as Optimism: Using Setbacks to Catalyze Change		
	<b>Closing plenary</b> Envisioning Change and Designing Backwards at Textile Exchange		
Policy	<b>1D</b> Toward Impactful Textile-to- Textile Recycling Systems	<b>3C</b> External Enablers: Navigating the Policy Landscape	
		<b>4A</b> External Enablers: Driving Change Through Smarter Sustainability Claims	
Recycled production systems	1D Toward Impactful Textile-to-		<b>5C</b> Impact Data Series: Recycling
	Textile Recycling Systems		<b>6C</b> Understanding Supply System Economics: Tools and Models for Tier 4
	<b>2A</b> What Does Reimagining Growth Look Like?		Economics: Tools and Models for Tier 4