

CONFERENCE AGENDA

**October
13–17, 2025**

**Lisbon Congress Centre
Lisbon, Portugal**

Overview of the agenda

October 14–16, 2025



Day one *Directions of travel* Tuesday October 14

We will start the week by setting the strategic course towards a regenerative, equitable materials economy. Back-casting from our desired future, this day involves aligning on a shared trajectory, leveraging both evolving science and on-the-ground insights to map out what that transition looks like in practice.

Opening plenary • 10:00am–11:00am* Where We Stand, Where We're Headed	▶
Morning breakouts • 11:45am–1:00pm* 1A A Shared Vision for Scaling Preferred Production Systems 1B Adaptation as Optimism: Using Setbacks to Catalyze Change 1C Impact Data Series: Cropping 1D Toward Impactful Textile-to-Textile Recycling Systems	▶
Afternoon breakouts • 3:15pm–4:30pm* 2A What Does Reimagining Growth Look Like? 2B Materials Matter: Interfaces Between Tier 0 and Tier 4 2C The Future of Outcome Measurement 2D Collective Action Workshop: Material Pathways—What Leadership Looks Like in Practice	▶
Closing plenary • 5:15pm–6:00pm* The Architecture of Transformation	▶

Day two *Enabling environments* Wednesday October 15

The second day of the conference will be dedicated to exploring the interventions and enabling environments that can help us make progress. How can we overcome economic barriers to change, and leverage policy requirements and verification mechanisms that lead to more sustainable systems?

Opening plenary • 10:00am–11:00am* Unlocking Positive Tipping Points for Change	▶
Morning breakouts • 11:45am–1:00pm* 3A External Enablers: The Role of Verified Best Practice 3B Internal Enablers: Shifting Economic Barriers 3C External Enablers: Navigating the Policy Landscape 3D Designing Preferred Production Systems Across Natural Landscapes	▶
Afternoon breakouts • 3:15pm–4:30pm* 4A External Enablers: Driving Change Through Smarter Sustainability Claims 4B Internal Enablers: Reaching Decision-makers 4C Impact Data Series: Animal Materials 4D Collective Action Workshop: Equitable Recycling Systems	▶
Closing plenary • 5:15pm–6:00pm* Orienting Through Uncertainty with Purpose	▶

Day three *Landscape-level change* Thursday October 16

Our last day of sessions will focus on advancing landscape-level transformation that accounts for complexity, responds to lived realities, and delivers impact across climate, nature, and livelihoods. Together, we'll explore what it takes to accelerate progress across interconnected geographies and supply networks.

Opening plenary • 10:00am–11:00am* Recycling as Catalyst	▶
Morning breakouts • 11:45am–1:00pm* 5A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1) 5B The Landscape of Data Solutions 5C Impact Data Series: Recycling 5D Understanding Supply System Economics: Tools and Models for Tier 4	▶
Afternoon breakouts • 3:15pm–4:30pm* 6A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2) 6B From Invisible Pollution to Practical Solutions: Advancing Action on Fiber Fragmentation 6C Collective Action Workshop: Removing Economic Barriers	▶
Closing plenary • 5:15pm–5:35pm* From This Moment, Forward	▶

* All times are Lisbon local time (UTC+1)

Note: Agenda subject to change

Learning pathways

October 14–16, 2025



To make sure you get the most out of this year's conference, we have created several learning pathways so you can easily find the most interesting sessions for you.

Collective action

This workshop series offers a preview of the new Textile Exchange working groups. Topics to be released.

Funding, investment, and finance

Follow this track to explore equitable economic paradigms.

Impact data

Follow this track to explore the role of outcome measurement in scaling preferred production systems.

Just transitions

Follow this track to explore the relationship between people and sustainability.

Materials Matter

This track focuses on the role of certification in sustainability, from frameworks for collaboration to claims and verification.

Natural production systems

Follow this track to explore ways to regenerate nature and build positive relationships with the land.

Personal purpose

Follow this track to learn ways to make positive impact and renew your personal sense of purpose in this industry.

Policy

Follow this track to keep updated with the ever-changing policy landscape and other topics with a high relevance to regulation.

Recycled production systems

Follow this track to explore ways to scale textile-to-textile recycling.

Day one

Directions of travel

Tuesday October 14

OPENING PLENARY

Where We Stand, Where We're Headed


Informational session

Primary audience

All attendees

In this opening session, **Claire Bergkamp**, CEO of Textile Exchange, and **Jonathan Hall**, Managing Partner of the Sustainable Transformation Practice at Kantar, will take stock of where we are as a sector, acknowledging both the progress made and the scale of the journey ahead. Together, we will reflect on this moment in time through two complementary perspectives: the urgency of the climate and nature agenda, and the wider market forces shaping how businesses navigate change. By bringing these views together, from impact, volume, and trend insights to marketing analytics and consumer dynamics, this plenary will set the stage for the days ahead. The focus will be clear about the challenges but centered on how we can move forward with purpose and resilience.

Learning pathways

 Personal purpose

CLOSING PLENARY

The Architecture of Transformation


Informational session

Primary audience

All attendees

What will it take to drive meaningful change in the next five years? In this plenary, we will step back to examine the systems and structures that shape our industry and the levers that can unlock transformation. **Deb Chachra**, author of *How Infrastructure Works*, will bring her perspective on the hidden systems that underpin our world and the keystones that enable large-scale change. **Ashley Gill**, Chief Strategy and Standards Officer at Textile Exchange, will share the organization's theory of change and five-year strategy, exploring how preferred production systems can drive impact across the fashion sector. Together, they will chart how a systems-change approach can mobilize our community to realize thriving landscapes and resilient futures.

Learning pathways

 Personal purpose

PLENARY SESSIONS

Day one: Directions of travel

Tuesday October 14

BREAKOUT 1A ●○○

A Shared Vision for Scaling Preferred Production Systems

Interactive session

Primary audience



All attendees

Focusing on the change we want to see, this session will explore Textile Exchange's new, focused vision and how we'll support the industry to make a collective transition toward sourcing from preferred production systems.

Aim

Build an understanding of how Textile Exchange can support your organization; gain awareness of why a shared vision is vital for driving impact.

Learning pathways

-  Just transitions
-  Personal purpose

BREAKOUT 1B ●○○

Adaptation as Optimism: Using Setbacks to Catalyze Change

Interactive session

Primary audience


All attendees

This inspirational session will respond to the difficult political and economic circumstances for the industry, demonstrating how times of adversity have motivated a change for the better.

Aim

Energize and build your personal resilience. Identify solutions to setbacks you have experienced.

Learning pathways

-  Personal purpose

BREAKOUT 1C ●●○

Impact Data Series: Cropping

Informational session

Primary audience



Cropping stakeholders (Tiers 0–4)

This session will address impact data measurement and action for cropping production systems from the ground up, taking a practical approach to using impact data responsibly.

Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decision-making and scaling preferred cropping systems.

Learning pathways

-  Impact data
-  Natural production systems

BREAKOUT 1D ●●○

Toward Impactful Textile-to-Textile Recycling Systems

Interactive session

Primary audience



Brands and retailers, Recycling producers

This session will take a landscape look at the current and future scale of feedstocks for textile-to-textile recycling—from legislation to sorting challenges—and how recyclers are looking to solve this.

Aim

Learn about the current landscapes of recycled textiles and the solutions to unlocking textile-to-textile recycling. Understand your role in driving the transition.

Learning pathways

-  Policy
-  Recycled production systems

MORNING BREAKOUTS

Day one: Directions of travel

Tuesday October 14

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

BREAKOUT 2A ●●○

What Does Reimagining Growth Look Like?

Informational session

Primary audience



All attendees

Exploring the relationship between growth and materials, this session will focus on what is needed for us to flourish and what we should be decreasing in order to scale preferred production systems.

Aim

Get inspired to take action: what practices will you grow, and what will you reduce in your supply chains?

Learning pathways

-  Natural production systems
-  Recycled production systems

BREAKOUT 2B ●●○

Materials Matter: Interfaces Between Tier 0 and Tier 4

Informational session

Primary audience


Tier 4, Brands and retailers

This session focuses on the fundamental core of Materials Matter: a dynamic framework for bringing together opposite ends of the supply chain in pursuit of positive impact. Looking at Materials Matter as a system for collaboration at scale, we will explore how certification creates a mechanism for problem-solving and aligning outcomes through a shared language.

Aim

Understand how Materials Matter can help you to align goals, communication, and outcomes with the other side of the supply chain.

Learning pathways

-  Materials Matter

BREAKOUT 2C ●●○

The Future of Outcome Measurement

Informational session

Primary audience


Brands and retailers, Tiers 1–3, Tier 4

Join us on a systems-focused exploration of outcome measurement and mechanisms, learning how these can be used to accelerate the scaling of preferred production systems. Highlighting the importance of collaboration, the session will focus on connecting the needs of Tier 4 with the needs of brands and retailers.

Aim

Learn how to balance detail (what we want to measure) and practicality (what can realistically be measured) to determine outcome measurement approaches to support decision-making and scaling preferred production systems.

Learning pathways

-  Impact data

BREAKOUT 2D ●●○

Collective Action Workshop: Material Pathways—What Leadership Looks Like in Practice

Workshop session

Primary audience



All attendees

This 75-minute session uses rotating “campfire” conversations to spotlight producers’ real-world leadership practices in material pathways. Participants will hear concrete examples of progress, explore the limits of acting alone, and identify where collective action is essential to scale transformation across the industry.

Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities.

Learning pathways

-  Collective action
-  Natural production systems

AFTERNOON BREAKOUTS

Day one: Directions of travel

Tuesday October 14

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

Day two
Enabling environments

Wednesday October 15

OPENING PLENARY

Unlocking Positive Tipping Points for Change



Informational session

Primary audience

All attendees

In this keynote, **Tariq Fancy**, former Chief Investment Officer for Sustainable Investing at BlackRock and founder of Rumie, cuts through the noise to ask how markets, policy, and business can move beyond greenwashing toward true systemic impact. He will explore how positive tipping points can be created through demand and market signals, what it takes to build metrics that measure real outcomes, and how capital and incentives must be rewired to reward resilience over short-term profit. Drawing on his experience in both global finance and social innovation, Tariq will challenge us to rethink the mindsets, structures, and policies needed to scale solutions and unlock authentic systems change.

Learning pathways

-  Funding, investment, and finance
-  Personal purpose

CLOSING PLENARY

Orienting Through Uncertainty with Purpose



Informational session

Primary audience

All attendees

The industry is under pressure from all sides: producers on the frontlines face climate extremes, financial stress, and shifting expectations; brands are navigating an uncertain geopolitical and economic landscape; and the sector as a whole must transform its systems to ensure resilience. In this plenary, we bring together **John Roberts** of Australian Wool Innovation and **Vanessa Barboni Hellik**, CEO of Another Tomorrow, to explore how producers and brands can work together to drive landscape-level change. The conversation will highlight practical pathways for resilience, from supporting farmers through volatility to aligning brand strategies with long-term supply security and creating the enabling conditions for systemic impact.

Learning pathways

-  Collective action
-  Personal purpose

PLENARY SESSIONS

Day two: Enabling environments

Wednesday October 15

BREAKOUT 3A ●●●

External Enablers: The Role of Verified Best Practice

Interactive session

Primary audience

Brands and retailers, Tier 4 stakeholders

This session will explore different approaches to the verification of practices and outcomes, from global standards to local systems. Bringing together perspectives from across the supply system, the session will examine the drivers for aligning best practice. This is a two-part session, followed by 4A: *External Enablers: Driving Change Through Smarter Sustainability Claims*.

Aim

Understand verification approaches and how they are suited to different contexts, goals, and outcomes.

Learning pathways

Materials Matter

BREAKOUT 3B ●○○

Internal Enablers: Shifting Economic Barriers

Informational session

Primary audience

All attendees

This informational session looks at practical ways the sector can remove economic barriers to transitioning to preferred production systems. By presenting examples of effective funding mechanisms, the session will explore what an equitable economic paradigm looks like in practice.

Aim

Build an understanding of the funding needs at Tier 4, and learn about the most effective ways to secure funding for that tier.

Learning pathways

Funding, investment, and finance

Just transitions

BREAKOUT 3C ●●○

External Enablers: Navigating the Policy Landscape

Interactive session

Primary audience

Brands and retailers, Large suppliers

This is a foundational session on policy updates and Textile Exchange work in relation to policy. It aims to ensure that attendees are aware of incoming legislative requirements and how Textile Exchange's tools can support you in responding to these requirements.

Aim

Improve awareness of incoming legislative requirements and learn about the role of Textile Exchange in responding to these requirements.

Learning pathways

Policy

BREAKOUT 3D ●●○

Designing Preferred Production Systems Across Natural Landscapes

Workshop session

Primary audience

All attendees

In this interactive session, participants will design a landscape-level engagement plan based on preferred production system principles and outcomes (including climate, nature, animal, people, and governance dimensions).

Aim

Using design thinking, gain a practical understanding of how you can take action to support preferred production systems through landscape-level collaboration.

Learning pathways

Natural production systems

MORNING BREAKOUTS

Day two: Enabling environments

Wednesday October 15

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

BREAKOUT 4A ●●○

External Enablers: Driving Change Through Smarter Sustainability Claims

Informational session

Primary audience

Brands and retailers, Suppliers, Tier 4

Through the lens of sustainability claims, we will explore the ways that policy and standards can help drive change at an organizational level. This informational session will look at the relationship between certification and the changing landscape of claims. This is a two-part session, following 3A: *External Enablers: The Role of Verified Best Practice*.

Aim

Understand how certification can be a tool to support meeting claims legislation and strengthening sustainability-related communications.

Learning pathways

- Materials Matter
- Policy

BREAKOUT 4B ●○○

Internal Enablers: Reaching Decision-makers

Interactive session

Primary audience

All attendees

Designed to be informational yet inspirational, this session will explore the role of sustainability teams in reaching decision-makers and influencing change. We will look at practical ways to make the business case and close the gap between sustainability goals and current progress.

Aim

Build an understanding of what works (and what doesn't) in reaching decision-makers on sustainability topics.

Learning pathways

- Funding, investment, and finance
- Personal purpose

BREAKOUT 4C ●●○

Impact Data Series: Animal Materials

Informational session

Primary audience

Animal fiber stakeholders (Tiers 0–4)

This session will address impact data measurement and action for animal material production systems from the ground up, taking a practical approach to using impact data responsibly.

Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decision-making and scaling preferred animal material production systems.

Learning pathways

- Impact data
- Natural production systems

BREAKOUT 4D ●●○

Collective Action Workshop: Equitable Recycling Systems

Workshop session

Primary audience

All attendees

This workshop will explore the systemic realities of recycling systems through the lens of those who work closest to the challenges—and then challenge participants to respond collectively. The workshop aims to connect grounded, frontline-informed perspectives with fashion, textile, and apparel leaders, moving from problem framing to collective solutions.

Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities.

Learning pathways

- Collective action
- Just transitions
- Recycled production systems

AFTERNOON BREAKOUTS

Day two: Enabling environments

Wednesday October 15

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

Day three
Landscape-level change

Thursday October 16

OPENING PLENARY

Recycling as Catalyst


Informational session

Primary audience

All attendees

Textile-to-textile recycling has become one of the most visible symbols of circularity in our industry, and momentum is accelerating. Across Europe, new large-scale plants are breaking ground, turning waste into valuable feedstock and opening the door to a new materials economy. Scaling these solutions is essential, and recycling can be a powerful catalyst for transformation. To realize its full potential, it must also be paired with changes in the way we design, produce, and consume. This plenary brings together **Patrik Frisk**, CEO of Reju, and **Peter Majeranowski**, CEO of Circ, to explore how innovation in recycling can help reshape our industry for a more resilient and regenerative future.

Learning pathways

 Recycled production systems

CLOSING PLENARY

From This Moment, Forward


Informational session

Primary audience

All attendees

Our final plenary will weave together insights from across the week, distilling key lessons and looking ahead to the work that lies before us. With reflections from Textile Exchange's leadership team, we'll close with clarity on the pathways forward and a renewed sense of collective purpose to turn vision into action.

Learning pathways

 Personal purpose

PLENARY SESSIONS

Day three: Landscape-level change

Thursday October 16

BREAKOUT 5A ●●○

Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1)

Interactive session

Primary audience

Brands and retailers, Tier 4

This practical, two-part session will support you in developing landscape-level collaborations, from prioritization to design to implementation. The morning session explores science-based analysis and community-based co-creation to define the “where”, the “who”, and the “why” of a landscape-level collaboration.

Aim

Gain a practical understanding of how to identify the right places, people, and methods for your own landscape-level collaborations.

Learning pathways

- Just transitions
- Natural production systems

BREAKOUT 5B ●●○

The Landscape of Data Solutions

Interactive session

Primary audience

Brands and retailers, Tiers 0–4

This session will explore how data and traceability solutions can help the fashion, textile and apparel industry prepare for upcoming regulations such as the Digital Product Passport (DPP), while also enabling the collection, analysis, and use of impact data to advance climate and nature goals.

Aim

Learn about the different data and traceability tools and solutions available to you. Contribute to defining what the fashion, textile, and apparel sector needs from data solutions: a common ask to support industry alignment.

Learning pathways

- Impact data
- Policy

BREAKOUT 5C ●●○

Impact Data Series: Recycling

Informational session

Primary audience

Recycling stakeholders (Tiers 0–4)

This session will address impact data measurement and action for recycling production systems from the ground up, taking a practical approach to using impact data responsibly.

Aim

Understand what it takes to get usable data, and learn how to use impact data to inform decision-making and scaling recycling systems.

Learning pathways

- Impact data
- Recycled production systems

BREAKOUT 5D ●●○

Understanding Supply System Economics: Tools and Models for Tier 4

Informational session

Primary audience

Tier 4, Suppliers

How can the different stages of a supply system influence pricing? From brokers to farmers, certification to calculators, this informational session looks at economic tools and models to support more equitable economic paradigms.

Aim

Understand how to drive for more equitable prices for preferred materials.

Learning pathways

- Funding, investment, and finance
- Just transitions

MORNING BREAKOUTS

Day three: Landscape-level change

Thursday October 16

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

BREAKOUT 6A ●●○

Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)

Interactive session

Primary audience



All attendees

This practical, two-part session will support you in developing landscape-level collaborations, from prioritization to design to implementation. Looking at the “how,” the afternoon workshop will guide you through the process of mapping and designing a strategic, inclusive project in support of shared goals.

Aim

Gain a practical understanding of how to develop your own landscape-level collaboration through practical activities and case studies.

Learning pathways

-  Just transitions
-  Natural production systems

BREAKOUT 6B ●●○

From Invisible Pollution to Practical Solutions: Advancing Action on Fiber Fragmentation

Interactive session

Primary audience



All attendees

Fiber fragmentation is a growing environmental concern across the entire textile lifecycle—from material selection and design to manufacturing, consumer use, and end of use. This session brings together leading brands and The Microfibre Consortium to showcase practical actions already underway to address fiber loss and release. Participants will gain insight into emerging solutions, current research, and the systemic collaboration needed across the value chain to drive meaningful progress.

Aim

Showcase practical actions on fiber fragmentation, share learnings from ongoing initiatives, and identify the collaborative steps needed to overcome barriers and accelerate progress.

Learning pathways

-  Natural production systems
-  Recycled production systems

BREAKOUT 6C ●●○

Collective Action Workshop: Removing Economic Barriers

Workshop session

Primary audience



All attendees

This workshop will explore ways to address the economic barriers at Tier 4 that are holding back industry progress. Producers face persistent barriers to transitioning to preferred production systems, ranging from high upfront costs to uneven risk distribution. The workshop aims to connect stakeholders from across the supply chain to identify opportunities that ensure value and investment flow equitably to Tier 4 producers, while also covering the true costs of transition.

Aim

Experience working groups with other stakeholders who want to take action on shared challenges and opportunities.

Learning pathways

-  Collective action
-  Funding, investment, and finance

AFTERNOON BREAKOUTS







Day three: Landscape-level change

Thursday October 16

Level: ●○○ Introductory ●●○ Medium ●●● Advanced

Overview of learning pathways




October 14–16, 2025

Pathway	Day one: Directions of travel	Day two: Enabling environments	Day three: Landscape-level change
 Collective action	2D Collective Action Workshop: Material Pathways— What Leadership Looks Like in Practice	4D Collective Action Workshop: Equitable Recycling Systems Closing plenary Orienting Through Uncertainty with Purpose	6C Collective Action Workshop: Removing Economic Barriers
 Funding, investment, and finance		Opening plenary Unlocking Positive Tipping Points for Change 3B Internal Enablers: Shifting Economic Barriers 4B Internal Enablers: Reaching Decision-makers	5D Understanding Supply System Economics: Tools and Models for Tier 4 6C Collective Action Workshop: Removing Economic Barriers
 Impact data	1C Impact Data Series: Cropping 2C The Future of Outcome Measurement	4C Impact Data Series: Animal Materials	5B The Landscape of Data Solutions 5C Impact Data Series: Recycling
 Just transitions	1A A Shared Vision for Scaling Preferred Production Systems	3B Internal Enablers: Shifting Economic Barriers 4D Collective Action Workshop: Equitable Recycling Systems	5A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1) 5D Understanding Supply System Economics: Tools and Models for Tier 4 6A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2)
 Materials Matter	2B Materials Matter: Interfaces Between Tier 0 and Tier 4	3A External Enablers: The Role of Verified Best Practice 4A External Enablers: Driving Change Through Smarter Sustainability Claims	
 Natural production systems	1C Impact Data Series: Cropping 2A What Does Reimagining Growth Look Like? 2D Collective Action Workshop: Material Pathways— What Leadership Looks Like in Practice	3D Designing Preferred Production Systems Across Natural Landscapes 4C Impact Data Series: Animal Materials	5A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 1) 6A Co-Creating Impact: Designing Meaningful Action in Hotspot Landscapes (Part 2) 6B From Invisible Pollution to Practical Solutions: Advancing Action on Fiber Fragmentation

Overview of learning pathways

October 14–16, 2025



Pathway	Day one: Directions of travel	Day two: Enabling environments	Day three: Landscape-level change
 Personal purpose	<p>Opening plenary Where We Stand, Where We're Headed</p> <p>1A A Shared Vision for Scaling Preferred Production Systems</p> <p>1B Adaptation as Optimism: Using Setbacks to Catalyze Change</p> <p>Closing plenary The Architecture of Transformation</p>	<p>Opening plenary Unlocking Positive Tipping Points for Change</p> <p>4B Internal Enablers: Reaching Decision-makers</p> <p>Closing plenary Orienting Through Uncertainty with Purpose</p>	<p>Closing plenary From This Moment, Forward</p>
 Policy	<p>1D Toward Impactful Textile-to-Textile Recycling Systems</p>	<p>3C External Enablers: Navigating the Policy Landscape</p> <p>4A External Enablers: Driving Change Through Smarter Sustainability Claims</p>	<p>5B The Landscape of Data Solutions</p>
 Recycled production systems	<p>1D Toward Impactful Textile-to-Textile Recycling Systems</p> <p>2A What Does Reimagining Growth Look Like?</p>	<p>4D Collective Action Workshop: Equitable Recycling Systems</p>	<p>Opening plenary Recycling as Catalyst</p> <p>5C Impact Data Series: Recycling</p> <p>6B From Invisible Pollution to Practical Solutions: Advancing Action on Fiber Fragmentation</p>